



Health and Wellbeing Board

Developing the new Lewisham Health and Wellbeing Strategy – update

Date: 18th July 2023

Key decision: No.

Class: Part 1

Ward(s) affected: All

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Outline and recommendations

This paper provides an update on the process that will be followed to develop Lewisham's new Joint Health and Wellbeing Strategy. The existing Health and Wellbeing strategy expires this year.

Timeline of engagement and decision-making

The development of the new Lewisham Health and Wellbeing strategy was covered during a previous Lewisham Health and Wellbeing Board item in March 2023. At the March 2023 meeting of the Health and Wellbeing Board it was agreed that a new strategy would be developed and a working group representing members of the Board would be formed to oversee development of the new strategy.

1. Summary

- 1.1. This report gives the Health and Wellbeing Board with an update on the development of a new Health and Wellbeing Strategy (HWS).

2. Recommendations

- 2.1. It is recommended that the Health and Wellbeing Board note the contents of this report.

3. Policy Context

- 3.1. The Health and Social Care Act 2012 established Health and Wellbeing Boards (HWBs) as a forum where key leaders from the health and care system work together to improve the health and wellbeing of their local population and reduce health inequalities.
- 3.2. The Health and Care Act 2022 introduced new architecture to the health and care system, specifically the establishment of integrated care boards (ICBs) and integrated care partnerships (ICPs).
- 3.3. HWBs remain a formal statutory committee of the local authority, and will continue to provide a forum where political, clinical, professional and community leaders from across the health and care system come together to improve the health and wellbeing of their local population and reduce health inequalities.
- 3.4. HWBs continue to be responsible for:
 - assessing the health and wellbeing needs of their population and publishing a joint strategic needs assessment (JSNA).
 - publishing a joint local health and wellbeing strategy (JLHWS), which sets out the priorities for improving the health and wellbeing of its local population and how the identified needs will be addressed, including addressing health inequalities, and which reflects the evidence of the JSNA.
 - The JLHWS, which should directly inform the development of joint commissioning arrangements in the place and the co-ordination of NHS and local authority commissioning, including Better Care Fund plans.

4. Background

- 4.1. Lewisham's ten year HWS was published in 2013. It contained three overarching aims:
 - 1) To improve health – by providing a wide range of support and opportunities to help adults and children to keep fit and healthy and reduce preventable ill health.
 - 2) To improve care – by ensuring that services and support are of high quality and accessible to all those who need them, so that they can regain their best health and wellbeing and maintain their independence for as long as possible.
 - 3) To improve efficiency – by improving the way services are delivered; streamlining pathways; integrating services, ensuring that services provide good quality and value for money.
- 4.2. The strategy also identified nine priority areas for action over the 10 years which were largely shaped through the JSNA and various stakeholder engagement activity. These priority areas for Lewisham were as follows:
 - 1) Achieving a healthy weight
 - 2) Increasing the number of people who survive colorectal, breast and lung cancer at 1

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and 5 years

3) Improving immunisation uptake

4) Reducing alcohol harm

5) Preventing the uptake of smoking among children and young people and reducing the numbers of people smoking

6) Improving mental health and wellbeing

7) Improving sexual health

8) Delaying and reducing the need for long term care and support

9) Reducing the number of emergency admissions for people with long term conditions

4.3. In 2015, the strategy was refreshed following engagement activity with stakeholders and discussions by the Health and Wellbeing Board. Three interdependent broader priorities were identified for 2015-18:

1) To accelerate the integration of adult, children's and young people's care

2) To shift the focus of action and resources to preventing ill health and promoting independence

3) Supporting our communities and families to become healthier and more resilient, including addressing the wider determinants of health

4.4. At the March 2023 meeting of the Health and Wellbeing Board it was agreed that a new strategy would be developed with an outline of development being presented to the July 2023 meeting of the Board. It was also agreed that a working group representing members of the Board would be formed to oversee development of the strategy.

5. Developing the new Lewisham Health and Wellbeing Strategy

5.1. Lewisham Health and Wellbeing Board Strategy Working Group

5.2. A task and finish strategy working group has been set up to oversee the development of the new Health and Wellbeing strategy. The working group has representation from the following Health and Wellbeing Board members:

- Lewisham Council – Public Health
- Lewisham Council – Children and Young People Directorate
- Lewisham and Greenwich Trust
- South East London Integrated Care System – Lewisham Place
- Lewisham Healthwatch
- Lewisham Council – Adult Social Care

This group started meeting in June 2023 and will continue to meet on a monthly basis until completion of the strategy.

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- 5.3. Focus of new strategy – interface between health services and wider determinants of health
- 5.4. In line with the findings from the impacts of COVID-19 JSNA topic assessment and previous considerations of the Board, there will be an ambition to develop a new strategy that takes a holistic approach to address both needs around health and care services and the wider determinants of health.
- 5.5. The strategy working group will aim to work with a wide range of stakeholders to develop priority areas and actions for the Health and Wellbeing strategy that focus on the interface between wider determinants of health and health services, where local action and influence lead by the Health and Wellbeing Board can have maximal impact.
- 5.6. A number of strategy development workshops will be held in September 2023 to bring together stakeholders to develop priority areas for action in line with the recommendations from the following reviews:
- 5.7. [Build Back Fairer: The COVID-19 Marmot Review. The Pandemic, Socioeconomic and Health Inequalities in England \(December 2020\)](#)
- 5.8. [Health Equity in England: The Marmot Review 10 Years On \(February 2020\)](#)
- 5.9. Alongside the strategy development workshops, a mapping exercise will be undertaken to understand the range and breadth of Lewisham strategies that address wider determinants such as housing, employment and education to ensure that the new strategy will add value and complement existing strategies and initiatives.
- 5.10. The draft priority areas for action and proposed actions will be presented at the October 2023 meeting of the Health and Wellbeing Board.

6. Financial implications

There are no specific financial implications at this stage. If further discussions take place on commissioning and developing services in the future the financial implications will be considered at that point.

7. Legal implications

8. A Joint Health and Wellbeing Strategy is a statutory responsibility of the Health and Wellbeing Board introduced by the Health and Social Care Act 2012, which amended the Local Government and Public Involvement in Health Act 2007, to introduce duties and powers for health and wellbeing boards in relation to Joint Strategic Needs Assessments (JSNAs) and Joint Health and Wellbeing Strategies (JHWSs).

9. Equalities implications

An integral part of any HWS should be to reduce health inequalities, both in terms of access to healthcare and outcomes for individuals. As a new HWS is developed health inequalities will be considered at every stage.

10. Climate change and environmental implications

There are now climate change and environmental implications from this report.

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11. Crime and disorder implications

There are no crime and disorder implications from this report.

12. Health and wellbeing implications

Yes, the core purpose of the HWS is to improve the health and wellbeing of residents.

13. Background papers

[Health and Wellbeing Strategy Review Item at March 2018 meeting of the Health and Wellbeing Board](#)

[Developing a new Health and Wellbeing Strategy 2021-26 Item at March 2020 meeting of the Health and Wellbeing Board](#)

[Lewisham Health and Wellbeing Strategy](#)

14. Glossary

| Term | Definition |
|------|-------------------------------|
| HWS | Health and Wellbeing Strategy |
| | |
| | |

15. Report author(s) and contact

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